Michigan Department of Treasury 496 (Řev.06/08)

Auditing Procedures Report V1.04

Reset Form

Email

Opinion Date-Use Calendar Aug 8, 2008	Audit Submitted-Use Calendar Aug 22, 2008		Fiscal Year-Use Drop	List	2008	
Unit Name HOUGHTON TOWNSHIP	County KEWEENAW	Туре Т	OWNSHIP	MuniCode	42-1-040	
Issued under Public Act 2 of 1968, as amended				·		

If a local unit of government (authorities & commissions included) is operating within the boundaries of the audited entity and is NOT included in this or any other audit report, nor do they obtain a stand-alone audit, enclose the name(s), address(es), and a description(s) of the authority and/or commission.

Pla "No	ce a check next to each "Yes" or non-applicable question below. Questions left unmarked should be those you wish to answe
X	1. Are all required component units/funds/agencies of the local unit included in the financial statements and/or disclosed in the reporting entity notes to the financial statements?
IX	2. Does the local unit have a positive fund balance in all of its unreserved fund balances/unrestricted net assets?
ĺ⊠	3. Were the local unit's actual expenditures within the amounts authorized in the budget?
IX	4. Is this unit in compliance with the Uniform Chart of Accounts issued by the Department of Treasury?
ĺ⊠	5. Did the local unit adopt a budget for all required funds?
X	6. Was a public hearing on the budget held in accordance with State statute?
×	7. Is the local unit in compliance with the Revised Municipal Finance Act, an order issued under the Emergency Municipal Loan Act and other guidance as issued by the Local Audit and Finance Division?
X	8. Has the local unit distributed tax revenues, that were collected for another taxing unit, timely as required by the general property tax act?
X	9. Do all deposits/investments comply with statutory requirements including the adoption of an investment policy?
X	10. Is the local unit free of illegal or unauthorized expenditures that came to your attention as defined in the Bulletin for Audits of Local Units of Government in Michigan, as revised (see Appendix H of Bulletin.)
X	11. Is the unit free of any indications of fraud or illegal acts that came to your attention during the course of audit that have not been previously communicated to the Local Audit and Finance Division? (If there is such activity, please submit a separate report under separate cover.)
Г	12. Is the local unit free of repeated reported deficiencies from previous years?
X	13. Is the audit opinion unqualified? 14. If not, what type of opinion is it? NA
I⊠	15. Has the local unit complied with GASB 34 and other generally accepted accounting principles (GAAP)?
ĺ⊠	16. Has the board or council approved all disbursements prior to payment as required by charter or statute?
X	17. To your knowledge, were the bank reconciliations that were reviewed performed timely?
X	18. Are there reported deficiencies?

General Fund Revenue:	\$ 53,169.00
General Fund Expenditure:	\$ 46,256.00
Major Fund Deficit Amount:	\$ 0.00

General Fund Balance:	\$ 77,868.00
Governmental Activities Long-Term Debt (see instructions):	\$ 0.00

We affirm that we are certified public accountants (CPA) licensed to practice in Michigan. We further affirm the above responses have been disclosed in the financial statements, including the notes, or in the Management Letter (Reported deviations).

CPA (First Name) JACKIE	Last AALTO	Ten Digit Lice	nse Number 1101	022394
CPA Street Address 200 FIFTH ST., STE. 104	City CALUMET	State Mi	Zip Code 49913	Telephone +1 (906) 337-2727
CPA Firm Name JACKIE A. AALTO, CPA	Unit's Street Address 5059 4TH STRE	ET City E	EAGLE RIVER	LU Zip 49950

HOUGHTON TOWNSHIP, MICHIGAN Keweenaw County

FINANCIAL REPORT

Year ended March 31, 2008

HOUGHTON TOWNSHIP, MICHIGAN FINANCIAL REPORT

Year ended March 31, 2008

TABLE OF CONTENTS					
	Page				
Independent Auditor's Report	3				
Basic Financial Statements					
Government-wide Financial Statements:					
Statement of Net Assets	5				
Statement of Activities	6				
Fund Financial Statements:					
Governmental Funds:					
Balance Sheet	7				
Statement of Revenues, Expenditures and Changes in Fund Balances	8				
Proprietary Fund:					
Statement of Net Assets	9				
Statement of Revenues, Expenses and Changes in Net Assets	10				
Statement of Cash Flows	11				
Fiduciary Fund:					
Statement of Net Assets	12				
Notes to Financial Statements	13				
Required Supplementary Information					
Budgetary Comparison Schedule – General Fund	22				
Other Supplementary Information					
Nonmajor Governmental Funds:					
Combining Balance Sheet	24				
Combining Statement of Revenues, Expenditures and Changes in Fund Balances	25				

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INDEPENDENT AUDITOR'S REPORT

To the Board Members Houghton Township, Michigan

I have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Houghton Township, Michigan as of and for the year ended March 31, 2008, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Houghton Township, Michigan's management. My responsibility is to express opinions on these financial statements based on my audit.

I conducted my audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. I believe that my audit provides a reasonable basis for my opinions.

In my opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Houghton Township, Michigan, as of March 31, 2008, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The budgetary comparison information on page 22 is not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. I have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, I did not audit the information and express no opinion on it. Houghton Township has not presented the management's discussion and analysis that accounting principles generally accepted in the United States of America have determined is necessary to supplement, although not required to be part of, the basic financial statements.

My audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Houghton Township, Michigan's basic financial statements. The accompanying other supplementary information, as listed in the table of contents, is presented for purposes of additional analysis and is not a required part of the basic financial statements. This other supplementary information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in my opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Jackie A. Aalto Jackie A. Aalto, CPA

August 8, 2008

Statement of Net Assets

March 31, 2008

	Primary Government					
	Governmental Activities		Business-type Activities			Total
Assets						
Cash	\$	38,320	\$	1,152	\$	39,472
Investments		24,489				24,489
Receivables, net		6,377		4,033		10,410
Internal balances		21,000		(21,000)		
Capital assets not being depreciated		30,480				30,480
Capital assets, net of accumulated						
depreciation		8,490		33,467		41,957
Total Assets		129,156		17,652		146,808
Liabilities Accounts payable & other current liabilities		2,389		593		2,982
Net Assets						
Invested in capital assets, net of related debt Unrestricted		38,970 87,797		12,467 4,592		51,437 92,389
Total Net Assets	\$	126,767	\$	17,059	\$	143,826

Statement of Activities

Year ended March 31, 2008

		D.		D		N-4 (E) I) d Ch	:- NI-4 A4-
		Program Revenues Operating Capital					Revenue and Chang rimary Governmer	-
		Charges for		nts and	Grants and	Governmental	Business-type	<u>ıt </u>
Functions/Programs	Expenses	Services		ributions	Contributions	Activities	Activities	Total
Primary Government Governmental Activities:								
General government Public safety Public works Recreation & culture Cemetery	\$ 34,575 2,786 8,702 1,825 1,504	\$ 200 	\$	2,701 1,293 901	\$	\$ (31,674) (1,493) (7,801) (1,825) (4)	\$	\$ (31,674) (1,493) (7,801) (1,825) (4)
Total Governmental Activities	49,392	1,700		4,895		(42,797)		(42,797)
Business-type Activities: Water	11,130	12,567					1,437	1,437
Total Primary Government	\$ 60,522	\$ 14,267	\$	4,895	\$	(42,797)	1,437	(41,360)
			earning	s		40,672 8,479 1,423	64	40,672 8,479 1,487
	Total Genera	l Revenues				50,574	64	50,638
	Change in No Net Assets –					7,777 118,990	1,501 15,558	9,278 134,548
	Net Assets –	Ending				<u>\$ 126,767</u>	<u>\$ 17,059</u>	<u>\$ 143,826</u>

Balance Sheet Governmental Funds

March 31, 2008

		General		Nonmajor vernmental Funds	Gove	Γotal ernmental Funds
Assets						
Cash	\$	32,905	\$	5,415	\$	38,320
Investments		24,489				24,489
Receivables (net):						
Current tax levy		2,083				2,083
Delinquent taxes		2,472				2,472
Interest		490				490
Advance to other fund		21,000				21,000
Due from other governmental units		1,332				1,332
Total Assets	<u>\$</u>	84,771	<u>\$</u>	5,415	<u>\$</u>	90,186
Liabilities and Fund Balances Liabilities						
Accounts payable	\$	892	\$		\$	892
Accrued liabilities		1,497				1,497
Deferred taxes		4,514	_			4,514
Total Liabilities		6,903	_		_	6,903
Fund Balances						
Reserved for:						
Advance		21,000				21,000
Capital improvements		1,100				1,100
Unreserved, undesignated reported in:						
General fund		55,768				55,768
Special revenue funds			_	5,415		5,415
Total Fund Balances		77,868	_	5,415		83,283
Total Liabilities and Fund Balances	\$	84,771	<u>\$</u>	5,415		
Amounts reported for governmental activities are different because:						
Capital assets used in governmental activiti and, therefore, are not reported in the funds Other long-term assets are not available to	S.			ees		38,970
expenditures and, therefore, are deferred in						4,514
Net assets of governmental activities					<u>\$</u>	126,767

Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds

Year ended March 31, 2008

Revenues Taxes		General 20.524	-	ove	nmajor ernmental Funds	<u>-</u>	ove	Cotal ernmental unds
Intergovernmental – state	Ф	39,524 9,380		Ф	1,293		Ф	39,524 10,673
Charges for services		9,360			1,293			1,500
Interest & rents		1,564			59			1,623
Other revenue		2,701			3)			2,701
other revenue		2,701						2,701
Total Revenues		53,169			2,852			56,021
Expenditures								
Current		20.764						20.74
General government		28,764			1.706			28,764
Public safety		1,000			1,786			2,786
Public works		8,511						8,511
Recreation & culture		1,825			1 504			1,825
Cemetery		5 001			1,504			1,504
Other		5,081						5,081
Capital outlay		1,075						1,075
Total Expenditures		46,256			3,290			49,546
Net Change in Fund Balances		6,913			(438)			6,475
Fund Balances – Beginning		70,955			5,853			
Fund Balances – Ending	\$	77,868		\$	5,415			
Amounts reported for governmental activities in different because:	n the	e statement of	f activ	ities	are			
Governmental funds report capital outlays as statement of activities the cost of those assets useful lives and reported as depreciation expecapital outlays exceeded depreciation in the	s is a	allocated ove . This is the	r their	esti	mated			154
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.								1,148
Change in Net Assets of Governmental Activiti	es						\$	7,777

Statement of Net Assets Proprietary Fund

March 31, 2008

	Business-type Activities Enterprise Fund Water
Assets	
Current Assets:	
Cash	\$ 1,152
Accounts receivable, net	4,033
Total Current Assets	5,185
Noncurrent Assets:	
Capital asset, net	33,467
Total Assets	38,652
Liabilities Current Liabilities:	
Accounts payable	226
Accrued liabilities	<u>367</u>
Total Current Liabilities	593
Noncurrent Liabilities:	
Advance from other fund	21,000
Total Liabilities	21,593
Net Assets Invested in capital assets, net of related debt Unrestricted	12,467 4,592
Total Net Assets	<u>\$ 17,059</u>

Statement of Revenues, Expenses and Changes in Net Assets Proprietary Fund

Year ended March 31, 2008

	Business-type Activities Enterprise Fund Water
Operating Revenues	
Charges for services	<u>\$ 12,567</u>
Operating Expenses	5 000
Wages & payroll taxes Utilities	5,098 2,746
Supplies & maintenance	1,972
Miscellaneous	592
Depreciation	722
•	
Total Operating Expenses	<u>11,130</u>
Operating Income	1,437
Nonoperating Revenues	
Interest income	<u>64</u>
Change in Net Assets	1,501
Total Net Assets – Beginning	<u> 15,558</u>
Total Net Assets – Ending	<u>\$ 17,059</u>

Statement of Cash Flows Proprietary Fund

Year ended March 31, 2008

	Business-type Activities Enterprise Fund Water
Cash Flows from Operating Activities	
Receipts from customers	\$ 10,578
Payments to suppliers	(5,279)
Payments to employees	(4,731)
Net cash provided by operating activities	<u>568</u>
Cash Flows from Capital and Related Financing Activities	
Advances from other fund	21,000
Purchase of capital assets	(25,796)
Net cash used by capital and related financing activities	(4,796)
Cash Flows from Investing Activities Interest	64
Net decrease in cash	(4,164)
Cash – Beginning	5,316
Cash – Ending	<u>\$ 1,152</u>
Reconciliation of operating income to net cash provided by operating activities: Operating income Adjustments to reconcile operating income to	\$ 1,437
net cash provided by operating activities: Depreciation	722
Increase in receivables	(1,989)
Increase in accounts payable	31
Increase in accrued liabilities	<u>367</u>
Net cash provided by operating activities	<u>\$ 568</u>

Statement of Net Assets Fiduciary Fund

March 31, 2008

	Agency Fund
Assets Cash	<u>\$ 30,822</u>
Liabilities Due to other governmental units	<u>\$ 30,822</u>

Notes to Financial Statements

March 31, 2008

I. Summary of Significant Accounting Policies

A. Reporting Entity

Houghton Township was organized as a General Law Township and is located in Keweenaw County, Michigan. It covers an area of approximately 36 square miles. The Township is governed by an elected Board of Trustees consisting of five members, which are a supervisor, clerk, treasurer and two trustees. It also has one appointed constable. Services provided to the residents of the Township include fire protection, a water supply system, recreation and community enrichment.

GASB Statement No. 14, *The Financial Reporting Entity*, as amended, contains the standards for defining the governmental financial reporting entity and for identifying which legally separate entities are component units that should be included with another government (usually a primary government) in the financial reporting entity's financial statements. Requirements for including component units are based primarily on the concept of financial accountability. A primary government is financially accountable if it appoints a voting majority of the organization's governing body and (a) it is able to impose its will on that organization or (b) there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the primary government. The Township has no component units.

B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

Notes to Financial Statements

March 31, 2008

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, when applicable, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, state-shared revenue and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The Township reports the following major governmental fund:

The *General Fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Township reports the following major proprietary funds:

The Water Fund accounts for the activity of the Township's water system.

Additionally, the Township reports the following nonmajor governmental funds: Cemetery and Liquor.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, are generally followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the

Notes to Financial Statements

March 31, 2008

Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to the same limitation. The Township has elected to follow subsequent private-sector guidance.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Township's enterprise fund are charges to customers for sales and services. Operating expenses for the enterprise fund includes cost of services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the Township's policy to use restricted resources first, then unrestricted resources as they are needed.

D. Assets, Liabilities, and Net Assets or Equity

1. Deposits and Investments

The Township's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition. The Township did not have any short-term investments at March 31, 2008.

Investments classified in the financial statements consist entirely of certificates of deposit whose original maturity term exceeds three months. Investments are carried at cost, which approximates fair value.

2. Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds"

Notes to Financial Statements

March 31, 2008

(i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans.) All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Advances between funds, as reported in the fund financial statements, are offset by a fund balance reserve account in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

All trade and property tax receivables are shown net of an allowance for uncollectible amounts, when applicable. Property taxes are levied on December 1st and are payable by February 14 of each year, at which time all unpaid taxes become delinquent. Delinquent real property taxes are collected by the County. Delinquent personal property taxes continue to be collected by the Township.

It is the Township's policy to recognize revenue from the current tax levy in the current year when the proceeds of this levy are budgeted and made available for the financing of operations.

The 2007 taxable valuation of the Township totaled \$7,667,830, of which ad valorem taxes levied consisted of 1.1707 mills for operating purposes, and 2.8500 mills in extra voted millage. This resulted in \$8,977 for operating and \$21,853 for extra voted. These amounts are recognized in the General Fund financial statements as taxes receivable – current or as tax revenue.

3. Capital Assets

Capital assets, which include property, plant, equipment, and the water system, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. As the government constructs or acquires additional capital assets each period they are capitalized and reported at historical cost. The reported value excludes normal maintenance and repairs which are essentially amounts spent in relation to capital assets that do not increase the capacity or efficiency of the item or extend its useful life beyond the original estimate. In the case of donations the Township values these capital assets at the estimated fair value of the item at the date of its donation.

Notes to Financial Statements

March 31, 2008

Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed. During the current year, no interest expense was capitalized as part of the cost of assets under construction.

Property, plant, equipment and the water system are depreciated using the straight-line method over the following estimated useful lives:

Assets	Years			
Buildings	20 to 50 years			
Site Improvements	10 to 20 years			
Water System	40 to 60 years			
Equipment & Furnishings	7 to 15 years			

4. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

5. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

II. Stewardship, Compliance and Accountability

A. Budgetary Information

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all governmental funds. All annual appropriations lapse at fiscal year end.

The appropriated budget is prepared by fund, function, and department. The legal level of budgetary control (i.e., the level at which expenditures may not legally exceed appropriations) is the activity level. Encumbrance accounting is not employed in the governmental funds.

Notes to Financial Statements

March 31, 2008

III. Detailed Notes on All Funds

A. Deposits and Investments

Michigan Compiled Laws, Section 129.91, authorizes the local governmental unit to make deposits and invest in the accounts of federally insured banks, credit unions and savings and loan associations which have an office in Michigan. The local unit is allowed to invest in bonds, securities and other direct obligations of the United States or any agency or instrumentality of the United States; United States government or federal agency obligations; repurchase agreements; bankers' acceptance of United States banks; commercial paper rated within the two highest classifications which mature not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan.

The Township has designated one bank for the deposit of Township funds. The investment policy adopted by the board is in accordance with Public Act 196 of 1997. The Township's deposits and investment policy are in accordance with statutory authority.

At year-end, the Township's deposits were reported in the basic financial statements in the following categories:

	Governmental <u>Activities</u>	Business-type Activities	Total
Cash Investments – Certificates of deposit	\$ 38,320 24,489	\$ 1,152	\$ 39,472 24,489
Total	<u>\$ 62,809</u>	<u>\$ 1,152</u>	\$ 63,961

The bank balance of the primary government's deposits is \$63,984, all of which is covered by federal depository insurance.

B. Capital Assets

Capital asset activity for the year ended March 31, 2008 was as follows:

Primary Government

·	ginning alance	Increases	<u>Decreases</u>	Inding alance
Governmental activities				
Capital assets not being depreciated:				
Land	\$ 30,480	\$	\$	\$ 30,480

Notes to Financial Statements

March 31, 2008

Conital assets being demociated	Beginning Balance	Increases	<u>Decreases</u>	Ending Balance
Capital assets being depreciated: Buildings & site improvements Equipment & furnishings	10,000 <u>6,654</u>	1,075		10,000 7,729
Subtotal	16,654	1,075		17,729
Accumulated depreciation: Building & site improvements Equipment & furnishings	(6,235) (2,083)	(148) (773)		(6,383) (2,856)
Subtotal	(8,318)	(921)		(9,239)
Net capital assets being depreciated	8,336	154		8,490
Governmental activities net capital asse	ts <u>\$ 38,816</u>	<u>\$ 154</u>	<u>\$</u>	\$ 38,970
Business-type activities Capital assets being depreciated: Building & site improvements Water system	40,000 44,578	25,796		40,000 70,374
·		<u> </u>		
Subtotal	<u>84,578</u>	<u>25,796</u>		110,374
Accumulated depreciation: Building & site improvements Water system	(33,127) (43,058)	(212) (510)		(33,339) (43,568)
Subtotal	(76,185)	(722)		(76,907)
Business-type activities net capital asset	ts <u>\$ 8,393</u>	<u>\$ 25,074</u>	<u>\$</u>	<u>\$ 33,467</u>
Depreciation expense was charged to follows:	o functions/pro	grams of the	primary gove	rnment as
Governmental activities General government Public works			\$ 730 191	
Total depreciation expense – govern	mental activitie	es	<u>\$ 921</u>	
Business-type activities			¢ 722	
Water			<u>\$ 722</u>	

Notes to Financial Statements

March 31, 2008

C. Interfund Receivables, Payables, and Transfers

The composition of interfund balances as of March 31, 2008 is as follows:

Advances From/To Other Funds General

Water

\$ 21,000

The outstanding advance between funds is the result of an advance from the General Fund to the Water Fund for improvements to the water system.

IV. Other Information

A. Risk Management

The Township is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and employee injuries (workers' compensation). All risk of loss is covered by commercial insurance. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

B. Contingent Liabilities

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the federal and state government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time, although the government expects such amounts, if any, to be immaterial.



Budgetary Comparison Schedule General Fund Year ended March 31, 2008

	Budgeted Original	Amounts Final	Actual	
Beginning Budgetary Fund Balance Resources (Inflows):	\$ 70,955	\$ 70,955	\$ 70,955	
Taxes	36,900	36,900	39,524	
Intergovernmental – state	9,820	9,820	9,380	
Interest & rents	700	700	1,564	
Other revenue	1,000	1,000	2,701	
Amounts Available for Appropriation	<u>119,375</u>	119,375	124,124	
Charges to Appropriations (Outflows):				
General government	35,980	41,980	28,764	
Public safety	2,500	2,500	1,000	
Public works	13,200	13,200	8,511	
Recreation & culture	3,000	3,000	1,825	
Other	5,300	7,400	5,081	
Capital outlay		1,200	1,075	
Total Charges to Appropriations	59,980	69,280	46,256	
Ending Budgetary Fund Balance	<u>\$ 59,395</u>	\$ 50,095	\$ 77,868	



Combining Balance Sheet Nonmajor Governmental Funds March 31, 2008

	Special Rev	Total Nonmajor Governmental Funds		
	<u>Cemetery</u>	<u>Liquor</u>	<u> </u>	
Assets Cash	<u>\$ 4,202</u>	<u>\$ 1,213</u>	<u>\$ 5,415</u>	
Liabilities and Fund Balance Liabilities	\$	\$	\$	
Fund Balances Unreserved	4,202	1,213	5,415	
Total Liabilities and Fund Balances	<u>\$ 4,202</u>	<u>\$ 1,213</u>	<u>\$ 5,415</u>	

Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Governmental Funds Year ended March 31, 2008

	Special Rev	Total Nonmajor Governmental		
	Cemetery	Liquor	Funds	
Revenues				
Intergovernmental – state	\$	\$ 1,293	\$ 1,293	
Charges for services	1,500		1,500	
Interest	59		59	
Total Revenues	1,559	1,293	2,852	
Expenditures				
Current:				
Public safety		1,786	1,786	
Cemetery	<u>1,504</u>		<u>1,504</u>	
Total Expenditures	1,504	1,786	3,290	
Net Change in Fund Balances	55	(493)	(438)	
Fund Balances – Beginning	4,147	1,706	5,853	
Fund Balances – Ending	<u>\$ 4,202</u>	<u>\$ 1,213</u>	<u>\$ 5,415</u>	

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To the Board Members Houghton Township, Michigan

In planning and performing my audit of the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Houghton Township, Michigan as of and for the year ended March 31, 2008, in accordance with auditing standards generally accepted in the United States of America, I considered Houghton Township, Michigan's internal control over financial reporting (internal control) as a basis for designing my auditing procedures for the purpose of expressing my opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Township's internal control. Accordingly, I do not express an opinion on the effectiveness of the Township's internal control.

My consideration of internal control was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. However, as discussed below, I identified certain deficiencies in internal control that I consider to be significant deficiencies and one deficiency that I consider to be a material weakness.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or a combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control. I consider the following deficiencies to be significant deficiencies in internal control.

- 1. The Township does not have procedures in place to prepare financial statements in accordance with accounting principles generally accepted in the United States of America, including procedures to record accruals for revenues and expenditures, to track changes in capital assets, and to present required financial statement disclosures. Due principally to the small size of the Township and the limited funds available to the Township, the hiring of accounting personnel capable of writing the Township's financial statements and footnotes in accordance with accounting principles generally accepted in the United States of America is cost prohibitive.
- 2. Lack of segregation of duties exists in the accounting function due to the limited number of accounting personnel. As noted above, due to the small size of the Township and the limited funds of the Township, management is unable to employ the number of accounting personnel to attain an adequate separation of duties between management functions, accounting functions and custody of the Township's assets. To the extent possible, duties should be allocated between accounting personnel to mitigate risk of material misappropriation of assets. I recommend that the Township Board assume a higher level of oversight responsibilities to mitigate risks related to this lack of segregation of duties.

A material weakness is a significant deficiency, or a combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control. I believe that item number 1 above constitutes a material weakness.

Certain other matters related to operational or administrative efficiencies and improvements to internal controls are following.

- 3. Currently, the Township does not annually authorize check signers. A current listing of authorized check signers, which is approved annually by the Township Board, should be maintained to ensure proper authorization of all disbursements. I recommend the listing be periodically reviewed and updated each time a change in check signers occurs and that the bank be promptly and formally notified of any change.
- 4. The Township Board does not annually authorize the use of specific financial institutions for its deposits. For purposes of risk management, I recommend the Township Board consider the number and location of financial institutions to be used by the Township with the goal of minimizing the risks associated with uninsured cash while maintaining the convenience of holding accounts in the local geographic area.
- 5. I recommend that the Township Board annually update all contracts.
- 6. Internal control is most effective when the bank reconciliations are prepared by someone who does not receive the bank statements directly and who is not responsible for entries in the receipts and disbursements records. I recommend that bank reconciliations be prepared by someone independent of the entering of the receipts and disbursements.
- 7. Checks submitted to the treasurer for signature should in every case be accompanied by the supporting invoices which should be initialed to reflect final approval for payment, and to prevent reuse of the invoices. I recommend that a stamp imprint, providing for check number, date paid, account charged, approval of prices, receipt of goods or services, approval of footings and extensions, and final approval for payment by the check signer, be impressed on each supporting invoice prior to payment. Final approval for payment should be dependent on proper preliminary approvals as indicated.

In the case of expenditures not likely to be supported by formal invoice, I recommend that preprinted "check request" forms be made available that will provide for date, payee, check number, description of expenditure and approval signature. These would serve as the supporting document accompanying checks to be signed.

- 8. Blank checks are being stored in unsecured locations. I recommend that blank checks be kept in a locked box or cabinet accessible only to those with proper authorization and that the checks periodically be accounted for.
- 9. I recommend that computer files be backed up at least weekly, be properly labeled and be stored off premises in a fireproof vault to ensure safe storage of computer information.
- 10. I recommend that the Township Board adopt a formal policy to authorize payments prior to approval to avoid finance or late charges and to pay appropriated amounts and payroll.

This communication is intended solely for the information and use of the board membership, management, federal and state awarding agencies, and if applicable, pass-through entities, and others within the organization, and is not intended to be and should not be used by anyone other than these specified parties.

I would like to thank the Township personnel for their courtesy and assistance during the audit. I appreciate the opportunity to serve as your auditor. If there are any questions about your financial report or the above comments and recommendations, I would be happy to discuss them at your convenience.

Jackie A. Aalto, CPA

Calumet, Michigan August 8, 2008